NLC Energy-Denmark LLC  P&L General	Oct-25	Nov-25	Dec-25	
	Plan	Plan	Plan	Full Year
Revenue-RNG	370,662	370,662	370,662	3,290,664
Revenue-Co-Product	103,417	103,417	103,417	1,116,421
Revenue-Services Revenue-	95,933	95,933	95,933	1,112,292
Incentive Programs	704,650	704,650	704,650	8,542,086
Gross Revenue	1,274,662	1,274,662	1,274,662	14,061,464
Revenue Sharing /Sales Commission	113,867	113,867	113,867	1,873,021
Discounts & Adjustments	-	- -	-	-
Net Revenue	1,160,795	1,160,795	1,160,795	12,188,443
Cost of Good Sold	, ,			
COGS-RNG	836,325	655,402	687,863	8,735,354
COGS-Co-Product	40,318	39,000	55,547	499,421
COGS-Services	-	-	-	· -
COGS-Incentive Programs	-	-	-	-
Total Cost of Revenue	876,644	694,403	743,410	9,234,774
Gross Profit	284,151	466,392	417,384	2,953,668
Gross Margin	24.5%	40.2%	36.0%	24.2%
Business Line Margin-RNG	-125.6%	-76.8%	-85.6%	-165.5%
Business Line Margin-Co-Product	61.0%	62.3%	46.3%	55.3%
Business Line Margin-Services	100.0%	100.0%	100.0%	100.0%
Business Line Margin-Incentive Programs	100.0%	100.0%	100.0%	100.0%
<u>Operations</u>	436,248	564,965	294,256	4,680,004
<u>Engineering</u>	14,260	14,260	14,260	171,569
<u>Sales</u>	27,648	27,648	27,648	267,387
Marketing	-	-	7,500	8,350
G&A	55,061	55,061	55,061	631,156
Corporate Overhead	201,133	191,908	191,654	2,348,129
Total Operating Expenses	734,349	853,841	590,378	8,106,594
Net Operating Profit	(450,198)	(387,449)	(172,994)	(5,152,926
Cumulative Operating Profits	(4,592,483)	(4,979,932)	(5,152,926)	
Operating Margin	-38.8%	-33.4%	-14.9%	-42.3%
Interest Expense/All Debt	104,167	104,167	104,167	3,339,742
Taxes	-	104,107	104,107	3,333,742
Depreciation Expense	367,134	367,134	367,134	4,400,128
Amortization Expense	8,611	8,611	8,611	103,332
Other Income (Expense)	-	-	-	189,211
Total Other Income (Expense)	(479,912)	(479,912)	(479,912)	(7,653,991
Net Income	(930,110)	(867,361)	(652,906)	(12,806,916
Cumulative Net Income	(11,286,650)	(12,154,011)	(12,806,916)	(12,000,510
Interest Expense/Sr Debt	104 167	104 167	104,167	3,339,742
THE PER EXPENSE OF THE PROPERTY OF THE PROPERT	104,167	104,167	104.107	3.339.742
Period Amort/Sr Debt	, ,		20 .,20	1,713,574

(554,365)

*30* 

1,180,824

NOI (after Sr Debt P&I)

**Period End Cash** 

Headcount/Total

*30* 

(491,615)

1,009,464

(277,161) (10,206,242)

1,280,640 30

NLC Energy-Denmark			Exhibit 2
LLC	Plan	Plan	Plan
BS-Monthly	Oct-25	Nov-25	Dec-25
ASSETS	10	11	12
Current Assets			
Operating Cash	(834,111)	(1,005,471)	(734,295)
Escrowed Cash	2,014,935	2,014,935	2,014,935
Total Checking/Savings	1,180,824	1,009,464	1,280,640
Accounts Receivable	882,566	882,566	882,566
Undeposited Funds	-	-	-
Inventory	836,653	836,653	836,653
Delivered-Not Invoiced	-	-	-
Qualified-Not Nominated	2,402,637	2,402,637	2,402,637
Notes Receivable	1,087,772	1,087,772	1,087,772
Other ST Assets	53,513	53,513	53,513
Total Current Assets	6,443,965	6,272,605	6,543,781
Fixed Assets			
Buildings	90,297,352	90,297,352	90,297,352
Equipment	10,013,175	10,013,175	10,013,175
Farm Leaseholds	3,692,249	3,692,249	3,692,249
Office Equipment	224,551	224,551	224,551
Facility Improvements	3,931,287	3,931,287	3,931,287
Vehicles	424,079	424,079	424,079
Construction in Progress	1,041,803	1,041,803	1,041,803
Land (Cost)	831,264	831,264	831,264
Accumulated Depreciation	(46,165,987)	(46,533,122)	(46,900,256)
Capitalized Intangibles			
Capitalized Loan Fees	1,453,360	1,453,360	1,453,360
Capitalized Startup Costs	267,982	267,982	267,982
Accumulated Amortization	(752,388)	(760,999)	(769,610)
Total Fixed Assets	65,258,727	64,882,982	64,507,237
Total Assets	71,702,692	71,155,587	71,051,018
Liabilities			
Current Liabilities	964 635	694 900	722 227
Accounts Payable Credit Cards	864,635	684,890	733,227
Accrued Commissions	(263) 243,501	(263) 243,501	(263) 243,501
Other ST Liabilities	•	•	•
	114,645	114,645	114,645
Accrued Expenses Due To 1	132,506	132,506	132,506
Due To 2	-	-	-
Advances from Parent (NLCE)	60,307,826	60,807,826	61 207 926
Total Current Liabilities	61,662,851	61,983,106	61,307,826 <b>62,531,443</b>
Financing-Long Term Liabilities	01,002,831	01,983,100	02,331,443
N/P Big Ox	_	_	_
N/P Movin Materials	_	_	_
N/P Cedar Holdings Bridge	(0)	(0)	(0)
N/P Senior Secured A1	20,000,000	20,000,000	20,000,000
N/P Senior Secured A2	0	0	0
Total Long Term Liabilities	20,000,000	20,000,000	20,000,000
Total Liabilities	81,662,851	81,983,106	82,531,443
Equity	01,002,001	32,333,200	02,001,440
Capital-EEC Property Holdings	7,506,734	7,506,734	7,506,734
Adjustments/Converted Debt	80,486,267	80,486,267	80,486,267
Retained Earnings-Prior Years	(86,666,510)	(86,666,510)	(86,666,510)
Retained Earnings-Current Year	(11,286,650)	(12,154,011)	(12,806,916)
Total Equity	(9,960,159)	(10,827,519)	(11,480,425)
Total Liabilities & Equity	71,702,692	71,155,587	71,051,018
· · · · · · · · · · · · · · · · · · ·			

NLC Energy-Denmark LLC  CF-Monthly	Plan Oct-25	Plan Nov-25	Plan Dec-25	Full Year
CASH FLOW FROM OPERATIONS	10	11	12	
Net Income (Loss)	(930,110)	(867,361)	(652,906)	(12,806,916)
ADJUSTMENTS TO RECONCILE NET INCOME (LOSS)				-
TO NET CASH PROVIDED BY OPERATIONS:				-
Depreciation and amortization	375,745	375,745	375,745	4,503,460
	(554,365)	(491,615)	(277,161)	(8,303,457)
Changes in Working Capital				
Decrease (Increase) in Accounts Receivable	-	-	-	(31,344)
Decrease (Increase) in Inventory	-	-	-	234,672
Decrease (Increase) in Qualified Not Nominated	-	-	-	(610,846)
Decrease (Increase) in Other Current Assets	-	-	-	19,896
(Decrease) Increase in Accounts Payable	123,977	(179,745)	48,337	(847,868)
(Decrease) Increase in Other Current Liabilities	-	-	-	175,468
Cash Flow from Operating Activities	(430,388)	(671,360)	(228,824)	(9,363,480)
CASH FLOW FROM INVESTING				
(Investment in) Disposal of Fixed Assets	(250,000)	-	-	(987,396)
(Investment in) Disposal of Other Term Assets	-	-	-	-
Sub Total/Investing Activites	(250,000)	-	-	(987,396)
CASH FLOW FROM FINANCING				
Origination (Repayment) of N/P Big Ox	-	-	-	-
Origination (Repayment) of N/P Senior Secured A1	-	-	-	(49,777,215)
Origination (Repayment) of N/P Senior Secured A2	-	-	-	(7,781,604)
Origination (Repayment) of N/P Cedar Holdings Bridge	-	-	-	(24,392,394)
(Decrease) Increase in Intercompany Advances	-	-	-	-
(Decrease) Increase in Parent Advances	750,000	500,000	500,000	11,838,079
Paid In Capital/Issuance of Equity Units	-	-	-	80,486,267
SubTotal/Financing Activities	750,000	500,000	500,000	10,373,133
Cash Flow from Capital Transactions	500,000	500,000	500,000	9,385,737
Net Increase (Decrease) in Cash	69,612	(171,360)	271,176	22,257
Beginning Cash	1,111,212	1,180,824	1,009,464	1,266,676
Ending Cash	1,180,824	1,009,464	1,280,640	1,280,640

NLC Energy-Denmark LLC	NLC	Energ	v-Der	nmark	LLC
------------------------	-----	-------	-------	-------	-----

P&L General	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	FY26
	Plan	Full Year											
Revenue-RNG	370,662	376,266	376,266	376,266	376,266	376,266	376,266	376,266	376,266	376,266	376,266	376,266	4,509,592
Revenue-Co-Product	103,417	180,979	180,979	180,979	180,979	180,979	180,979	180,979	180,979	180,979	180,979	180,979	2,094,187
Revenue-Services	95,933	95,933	95,933	95,933	95,933	95,933	95,933	95,933	95,933	95,933	95,933	95,933	1,151,200
Revenue-Incentive Programs	704,650	944,906	944,906	944,906	944,906	944,906	944,906	944,906	944,906	944,906	944,906	944,906	11,098,612
Gross Revenue	1,274,662	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	1,598,084	18,853,591
Revenue Sharing /Sales Commission	113,867	198,867	198,867	198,867	198,867	198,867	198,867	198,867	198,867	198,867	198,867	198,867	2,301,399
Discounts & Adjustments		-	-	-	-	-	-	-	-	-	-	-	
Net Revenue	1,160,795	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	1,399,218	16,552,192
st of Good Sold													
<u>CÓGS-RNG</u>	769,790	813,740	729,446	760,048	762,355	773,276	779,812	772,789	716,123	776,224	730,074	731,030	9,114,707
GS-Co-Product	42,174	71,154	42,466	56,624	39,747	57,380	40,460	57,017	40,340	40,318	39,000	55,547	582,230
GS-Services	-	-	-	-	-	-	-	-	-	-	-	-	-
- GS-Incentive Programs		-	-	-	-	-	-	-	-	-	-	-	-
Total Cost of Revenue	811,964	884,894	771,912	816,672	802,102	830,656	820,272	829,806	756,463	816,543	769,075	786,577	9,696,937
	348,831	514,324	627,306	582,546	597,116	568,562	578,946	569,412	642,755	582,675	630,143	612,641	6,855,255
Gross Margin  Ruciness Line Margin PNG	27.4%	32.2%	39.3%	36.5%	37.4%	35.6%	36.2%	35.6%	40.2%	36.5%	39.4%	38.3%	36.4%
business Line Wargin-KNG	-107.7%	-116.3%	-93.9%	-102.0%	-102.6%	-105.5%	-107.3%	-105.4%	-90.3%	-106.3%	-94.0%	-94.3%	-10 <u>2-</u> 1%
Business Line Margin-Co-Product	59.2%	60.7%	76.5%	68.7%	78.0%	68.3%	77.6%	68.5%	77.7%	77.7%	78.5%	69.3%	72.2%
Business Line Margin-Services	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	10=0%
Business Line Margin-Incentive Programs	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	10 0%
enerations	193,475	265,271	284,366	573,627	479,396	404,034	341,269	372,274	445,005	432,522	561,239	290,530	4,643,009
Bgineering	14,260	14,260	14,260	14,260	14,260	14,260	14,260	14,260	14,260	14,260	14,260	14,260	171,115
<u>ales</u>	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	142,282
<u>@arketing</u>	-	-	-	-	-	-	-	-	-	-	-	-	-
<del>G</del> &A	51,414	51,414	51,414	51,414	51,414	51,377	51,377	51,377	52,159	52,159	52,159	52,159	619,836
Serporate Overhead	178,374	178,374	178,374	178,374	178,374	178,374	178,374	178,374	178,374	178,374	178,374	178,374	2,140,482
On lotal Operating Expenses	449,379	521,175	540,270	829,531	735,299	659,901	597,136	628,141	701,654	689,171	817,888	547,180	7,716,725
Net Operating Profit	(100,549)	(6,851)	87,036	(246,985)	(138,184)	(91,339)	(18,190)	(58,729)	(58,900)	(106,496)	(187,745)	65,461	(861,471)
Cumulative Operating Profits	(100,549)	(107,400)	(20,364)	(267,349)	(405,533)	(496,871)	(515,061)	(573,791)	(632,690)	(739,186)	(926,931)	(861,471)	
erating Margin	-8.7%	-0.5%	6.2%	-17.7%	-9.9%	-6.5%	-1.3%	-4.2%	-4.2%	-7.6%	-13.4%	4.7%	-5.2%
terest Expense/Sr Debt	104,167	104,167	104,167	104,167	104,167	104,167	104,167	104,167	104,167	104,167	104,167	104,167	1,250,000
Period Amort/Sr Debt	-	-	-	-	-	-	-	-	-	-	-	-	-
(after Sr Debt P&I)	(204,715)	(111,018)	(17,131)	(351,152)	(242,350)	(195,505)	(122,357)	(162,896)	(163,066)	(210,663)	(291,912)	(38,706)	(2,111,471)
Period End Cash	1,243,539	1,281,030	1,352,465	1,295,460	1,288,739	1,321,396	1,388,798	1,385,306	1,399,901	1,398,495	1,409,765	1,388,323	1,388,323
<b>₩</b> adcount/Total	28	30	30	30	30	30	30	30	30	30	30	30	

NLC Energy-Denmark LLC BS-Monthly	Plan Jan-26	Plan Feb-26	Plan Mar-26	Plan Apr-26	Plan May-26	Plan Jun-26	Plan Jul-26	Plan Aug-26	Plan Sep-26	Plan Oct-26	Plan Nov-26	Plan Dec-26
ASSETS	1	2	3	4	5	6	7	8	9	10	11	12
Current Assets												
Operating Cash	(771,396)	(733,906)	(662,470)	(719,475)	(726,196)	(693,539)	(626,137)	(629,629)	(615,034)	(616,440)	(605,170)	(626,613)
Escrowed Cash	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935	2,014,935
Total Checking/Savings	1,243,539	1,281,030	1,352,465	1,295,460	1,288,739	1,321,396	1,388,798	1,385,306	1,399,901	1,398,495	1,409,765	1,388,323
Accounts Receivable	882,566	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988	1,205,988
ryentory	836,653	836,653	836,653	836,653	836,653	836,653	836,653	836,653	836,653	836,653	836,653	836,653
Qualified-Not Nominated	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637	2,402,637
tes Receivable	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772	1,087,772
Total Current Assets	6,506,680	6,867,593	6,939,028	6,882,023	6,875,303	6,907,960	6,975,362	6,971,870	6,986,465	6,985,058	6,996,329	6,974,886
ixed Assets												
Boildings	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352	90,297,352
<b>ငုံ</b> ပုံပုံpment	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175	10,013,175
Farm Leaseholds	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249	3,692,249
<b>∂</b> fice Equipment	224,551	224,551	224,551	224,551	224,551	224,551	224,551	224,551	224,551	224,551	224,551	224,551
<b>E</b> cility Improvements	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287	3,931,287
Vehicles	424,079	424,079	424,079	424,079	424,079	424,079	424,079	424,079	424,079	424,079	424,079	424,079
enstruction in Progress	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803	1,041,803
and (Cost)	831,264	831,264	831,264	831,264	831,264	831,264	831,264	831,264	831,264	831,264	831,264	831,264
<ul> <li>Accumulated Depreciation</li> </ul>	(47,267,169)	(47,634,082)	(48,000,994)	(48,367,907)	(48,734,820)	(49,101,733)	(49,468,646)	(49,835,559)	(50,202,472)	(50,569,384)	(50,936,297)	(51,303,210)
<b>Capitalized Intangibles</b>												
capitalized Loan Fees	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360	1,453,360
Capital ed Startup Costs	267,982	267,982	267,982	267,982	267,982	267,982	267,982	267,982	267,982	267,982	267,982	267,982
Accumulated Amortization	(778,223)	(786,837)	(795,450)	(804,063)	(812,676)	(821,289)	(829,902)	(838,515)	(847,128)	(855,741)	(864,355)	(872,968)
Total Fixed Assets	64,131,711	63,756,185	63,380,659	63,005,133	62,629,607	62,254,081	61,878,555	61,503,029	61,127,503	60,751,977	60,376,451	60,000,925
Total Assets	70,638,391	70,623,778	70,319,687	69,887,156	69,504,909	69,162,041	68,853,917	68,474,898	68,113,968	67,737,035	67,372,780	66,975,811
tabilities  Grent Liabilities												
Accounts Payable	800,841	872,772	761,338	805,485	791,114	819,277	809,036	818,439	746,101	805,357	758,539	775,802
redit Cards	(263)	(263)	(263)	(263)	(263)	(263)	(263)	(263)	(263)	(263)	(263)	(263)
Ascrued Commissions	243,501	243,501	243,501	243,501	243,501	243,501	243,501	243,501	243,501	243,501	243,501	243,501
Other ST Liabilities	114,645	114,645	114,645	114,645	114,645	114,645	114,645	114,645	114,645	114,645	114,645	114,645
Accrued Expenses	132,506	132,506	132,506	132,506	132,506	132,506	132,506	132,506	132,506	132,506	132,506	132,506
Advances from Parent (NLCE)	61,407,826	61,807,826	62,007,826	62,257,826	62,507,826	62,707,826	62,907,826	63,057,826	63,307,826	63,457,826	63,807,826	63,807,826
Total Current Liabilities	62,699,057	63,170,988	63,259,554	63,553,701	63,789,330	64,017,493	64,207,252	64,366,655	64,544,317	64,753,573	65,056,755	65,074,018
mancing-Long Term Liabilities	02,000,000	00,270,000	00,200,00	00,000,701	00,100,000	0.,027,.00	0.,_0.,_0_	0.,000,000	0.,0,02	0.,,,,,,,,,	00,000,700	00,07 .,020
N/P Cedar Holdings	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
N/P Senior Secured A1	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
N/P Senior Secured A2	0	0	0	0	0	0	0	0	0	0	0	0
Total Long Term Liabilities	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
Total Liabilities	82,699,057	83,170,988	83,259,554	83,553,701	83,789,330	84,017,493	84,207,252	84,366,655	84,544,317	84,753,573	85,056,755	85,074,018
Equity	,,	,	,	,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,	- ,- ,-		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Capital-EEC Property Holdings	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734	7,506,734
Adjustments/Converted Debt	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267	80,486,267
Retained Earnings-Prior Years	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)	(99,473,426)
Retained Earnings-Current Year	(580,241)	(1,066,785)	(1,459,442)	(2,186,120)	(2,803,996)	(3,375,027)	(3,872,910)	(4,411,332)	(4,949,924)	(5,536,112)	(6,203,550)	(6,617,782)
Total Equity	(12,060,666)	(12,547,210)	(12,939,867)	(13,666,545)	(14,284,421)	(14,855,452)	(15,353,335)	(15,891,757)	(16,430,349)	(17,016,538)	(17,683,975)	(18,098,207)
Total Liabilities & Equity	70,638,391	70,623,778	70,319,687	69,887,156	69,504,909	69,162,041	68,853,917	68,474,898	68,113,968	67,737,035	67,372,780	66,975,811

End
U
g
ē
0
으

NLC Energy-Denmark													
LLC CF-Monthly	Plan												
	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Full Year
CASH FLOW FROM OPERATIONS	1	2	3	4	5	6	7	8	9	10	11	12	
Net Income (Loss)	(580,241)	(486,544)	(392,657)	(726,678)	(617,876)	(571,031)	(497,883)	(538,422)	(538,592)	(586,189)	(667,438)	(414,232)	(6,617,782)
ADJUSTMENTS TO RECONCILE NET INCOME (LOSS)													-
TO NET CASH PROVIDED BY OPERATIONS:													-
Depreciation and amortization	375,526	375,526	375,526	375,526	375,526	375,526	375,526	375,526	375,526	375,526	375,526	375,526	4,506,311
0	(204,715)	(111,018)	(17,131)	(351,152)	(242,350)	(195,505)	(122,357)	(162,896)	(163,066)	(210,663)	(291,912)	(38,706)	(2,111,471)
Changes in Working Capital													
crease (Increase) in Accounts Receivable	-	(323,422)	-	-	-	-	-	-	-	-	-	-	(323,422)
Recrease (Increase) in Inventory	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in Qualified Not Nominated	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in Other Current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
ecrease) Increase in Accounts Payable	67,615	71,931	(111,434)	44,147	(14,371)	28,163	(10,241)	9,403	(72,338)	59,256	(46,818)	17,263	42,576
(Decrease) Increase in Other Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Flow from Operating Activities	(137,101)	(362,509)	(128,565)	(307,005)	(256,721)	(167,343)	(132,598)	(153,492)	(235,405)	(151,407)	(338,730)	(21,443)	(2,392,317)
SH FLOW FROM INVESTING													
vestment in) Disposal of Fixed Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
(Investment in) Disposal of Other Term Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total/Investing Activites	-	-	-	-	-	-	-	-	-	-	-	-	-
SSH FLOW FROM FINANCING													
Origination (Repayment) of N/P Senior Secured A1	-	-	-	-	-	-	-	-	-	-	-	-	
rigination (Repayment) of N/P Senior Secured A2	-	-	-	-	-	-	-	-	-	-	-	-	Exhibi
Origination (Repayment) of N/P 1	-	-	-	-	-	-	-	-	-	-	-	-	- <del>E</del>
(Decrese) Increase in Intercompany Advances	-	-	-	-	-	-	-	-	-	-	-	-	- <del>5</del>
(Decrease) Increase in Parent Advances	100,000	400,000	200,000	250,000	250,000	200,000	200,000	150,000	250,000	150,000	350,000	-	2,500,0 <del>00</del>
লৈd In Capital/Issuance of Equity Units	-	-	-	-	-	-	-	-	-	-	-	-	.2
SubTotal/Financing Activities	100,000	400,000	200,000	250,000	250,000	200,000	200,000	150,000	250,000	150,000	350,000	-	2,500,000
Cash Flow from Capital Transactions	100,000	400,000	200,000	250,000	250,000	200,000	200,000	150,000	250,000	150,000	350,000	-	2,500,000
Net Increase (Decrease) in Cash										4			
	(37,101)	37,491	71,435	(57,005)	(6,721)	32,657	67,402	(3,492)	14,595	(1,407)	11,270	(21,443)	107,683
Seginning Cash	1,280,640	1.243.539	1.281.030	1,352,465	1,295,460	1,288,739	1,321,396	1,388,798	1,385,306	1,399,901	1.398.495	1,409,765	1,280,640
		, -,	, - ,								, ,		
Ending Cash	1,243,539	1,281,030	1,352,465	1,295,460	1,288,739	1,321,396	1,388,798	1,385,306	1,399,901	1,398,495	1,409,765	1,388,323	1,388,323

#### **P&L General**

		FY25		FY26		FY27	
Revenue-RNG		Full Yea	r	Full Year	r	Full Yea	r
Revenue-Co-Product		3,290,664	23.4%	4,509,592	23.9%	4,813,510	22.3%
Revenue-Services Revenue-		1,116,421	7.9%	2,094,187	11.1%	2,380,655	11.0%
Incentive Programs		1,112,292	7.9%	1,151,200	6.1%	1,151,200	5.3%
		8,542,086	60.7%	11,098,612	58.9%	13,281,045	61.4%
Sales Commission Discounts	Gross Revenue	14,061,464	100.0%	18,853,591	100.0%	21,626,410	100.0%
& Adjustments		1,873,021	13.3%	2,301,399	12.2%	2,812,623	13.0%
		-	0.0%	-	0.0%	-	0.0%
Cost of Good Sold	Net Revenue	12,188,443	86.7%	16,552,192	87.8%	18,813,788	87.0%
COGS-RNG							
COGS-Co-Product		8,735,354	62.1%	9,114,707	48.3%	9,290,117	43.0%
COGS-Services		499,421	3.6%	582,230	3.1%	582,230	2.7%
COGS-Incentive Programs		-	0.0%	-	0.0%	-	0.0%
	_	-	0.0%	-	0.0%		0.0%
Total	Cost of Revenue	9,234,774	65.7%	9,696,937	51.4%	9,872,347	45.6%
	<b>Gross Profit</b>	2,953,668	21.0%	6,855,255	36.4%	8,941,441	41.3%
	<b>Gross Margin</b>	21.0%		36.4%		41.3%	
Business L	ine Margin-RNG	-98.2%		-33.8%		-29.1%	
Business Line Mo	argin-Co-Product	55.1%		53.1%		49.4%	
Business Line	Margin-Services	100.0%		100.0%		100.0%	
<u>Operations</u>		4,680,004	33.3%	4,643,009	24.6%	4,354,107	20.1%
Engineering		171,569	1.2%	171,115	0.8%	171,115	0.7%
<u>Sales</u>		267,387	1.2%	142,282	0.8%	142,282	0.7%
Marketing		8,350	1.9%	-	0.0%	-	0.0%
<u>G&amp;A</u>		631,156	0.1%	619,836	3.3%	619,836	2.9%
Corporate Overhead	_	2,348,129	4.5%	2,140,482	11.4%	2,140,482	9.9%
Total Op	perating Expenses	8,106,594	16.7%	7,716,725	40.9%	7,427,823	34.3%
Net	<b>Operating Profit</b>	(5,152,926)	57.7%	(861,471)	-4.6%	1,513,617	7.0%
Operating Margin		-42.3%		-5.2%		8.0%	
Interest Expense/All Debt		3,339,742	0.0%	1,250,000	6.6%	1,250,000	5.8%
Taxes		0	23.8%	0	0.0%	0	0.0%
<b>Depreciation Expense</b>		4,400,128	0.0%	4,402,954	23.4%	4,402,954	20.4%
<b>Amortization Expense</b>		103,332	31.3%	103,357	0.5%	103,357	0.5%
Other Income (Expense)	_	189,211	0.7%	0	0.0%	0	0.0%
Total Other II	ncome (Expense)	(7,653,991)	1.3%	(5,756,311)	-30.5%	(5,756,311)	-26.6%
	Net Income	(12,806,916)	-54.4%	(6,617,782)	-35.1%	(4,242,694)	-19.6%
Cumulo	ative Net Income	-	-91.1%		0.0%		0.0%
Interest Expense/Sr Debt		3,339,742	0.0%	1,250,000	6.6%	1,250,000	5.8%
Period Amort/Sr Debt		1,713,574	23.8%	-	0.0%	128,205	0.6%
NOI (after Sr Debt P&I)		(10,206,242)	12.2%	(2,111,471)	-11.2%	135,412	0.6%
Period End Cash		1,280,640		1,388,323		1,315,295	
Headcount/Total		30		30		28	
Debt Service Coverage		(1.02)		(0.69)		1.10	

NLC Energy-Denmark LLC			
<b>BS-Monthly</b>	<u>Dec-25</u>	<u>Dec-26</u>	<u>Dec-27</u>
ASSETS			
<b>Current Assets</b>	-	-	-
Operating Cash	(734,295)	(626,613)	(699,640)
Escrowed Cash	2,014,935	2,014,935	2,014,935
Total Checking/Savings	1,280,640	1,388,323	1,315,295
Accounts Receivable	882,566	1,205,988	1,428,661
Inventory	836,653	836,653	836,653
<b>Qualified-Not Nominated</b>	2,402,637	2,402,637	2,402,637
Notes Receivable	1,087,772	1,087,772	1,087,772
Total Current Assets	6,543,781	6,974,886	7,124,531
Fixed Assets			
Buildings	90,297,352	90,297,352	90,297,352
Equipment	10,013,175	10,013,175	10,013,175
Farm Leaseholds	3,692,249	3,692,249	3,692,249
Office Equipment	224,551	224,551	224,551
Facility Improvements	3,931,287	3,931,287	3,931,287
Vehicles	424,079	424,079	424,079
Construction in Progress	1,041,803	1,041,803	1,041,803
Land (Cost)	831,264	831,264	831,264
Accumulated Depreciation	(46,900,256)	(51,303,210)	(55,706,164)
<b>Capitalized Intangibles</b>			
Capitalized Loan Fees	1,453,360	1,453,360	1,453,360
Capitalized Startup Costs	267,982	267,982	267,982
	(760 640)		(076 005)
Accumulated Amortization _	(769,610)	(872,968)	(976,325)
Accumulated Amortization _ Total Fixed Assets _	64,507,237	(872,968) <b>60,000,925</b>	(976,325) <b>55,494,614</b>
-			
Total Fixed Assets	64,507,237	60,000,925	55,494,614
Total Fixed Assets Total Assets Liabilities Current Liabilities	64,507,237	60,000,925	55,494,614
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable	64,507,237 71,051,018 733,227	60,000,925 66,975,811 775,802	55,494,614 62,619,145 790,035
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards	64,507,237 71,051,018	60,000,925 66,975,811 775,802 (263)	55,494,614 62,619,145 790,035 (263)
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable	64,507,237 71,051,018 733,227 (263) 243,501	60,000,925 66,975,811 775,802	55,494,614 62,619,145 790,035 (263) 243,501
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities	64,507,237 71,051,018 733,227 (263) 243,501 114,645	60,000,925 66,975,811 775,802 (263) 243,501 114,645	55,494,614 62,619,145 790,035 (263) 243,501 114,645
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses	64,507,237 71,051,018 733,227 (263) 243,501 114,645 132,506	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506	55,494,614 62,619,145 790,035 (263) 243,501 114,645 132,506
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE)	733,227 (263) 243,501 114,645 132,506 61,307,826	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506 63,807,826	55,494,614 62,619,145 790,035 (263) 243,501 114,645 132,506 63,807,826
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities	64,507,237 71,051,018 733,227 (263) 243,501 114,645 132,506	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506	55,494,614 62,619,145 790,035 (263) 243,501 114,645 132,506
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities	64,507,237 71,051,018 733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018	55,494,614 62,619,145 790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge	64,507,237 71,051,018 733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1	64,507,237 71,051,018 733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018	55,494,614 62,619,145 790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018 (0) 20,000,000 0	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities Total Liabilities	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0	60,000,925 66,975,811 775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018 (0) 20,000,000 0	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities Equity	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000 82,531,443	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000 85,074,018	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795 84,960,046
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities Equity Capital-EEC Property Holdings	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000 82,531,443  7,506,734	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000 85,074,018	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795 84,960,046  7,506,734
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities Total Liabilities Equity Capital-EEC Property Holdings Distributions	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000 82,531,443  7,506,734 80,486,267	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000 85,074,018  7,506,734 80,486,267	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795 84,960,046  7,506,734 80,486,267
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities Equity Capital-EEC Property Holdings Distributions Retained Earnings-Prior Years	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000 82,531,443  7,506,734 80,486,267 (86,666,510)	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000 85,074,018  7,506,734 80,486,267 (99,473,426)	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795 84,960,046  7,506,734 80,486,267 (106,091,208)
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities  Total Liabilities Equity Capital-EEC Property Holdings Distributions Retained Earnings-Prior Years Retained Earnings-Current Year	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000 82,531,443  7,506,734 80,486,267 (86,666,510) (12,806,916)	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000 85,074,018  7,506,734 80,486,267 (99,473,426) (6,617,782)	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795 84,960,046  7,506,734 80,486,267 (106,091,208) (4,242,694)
Total Fixed Assets Total Assets Liabilities Current Liabilities Accounts Payable Credit Cards Accrued Revenue Sharing Other ST Liabilities Accrued Expenses Advances from Parent (NLCE) Total Current Liabilities Financing-Long Term Liabilities N/P Cedar Holdings Bridge N/P Senior Secured A1 N/P Senior Secured A2 Total Long Term Liabilities Equity Capital-EEC Property Holdings Distributions Retained Earnings-Prior Years	64,507,237 71,051,018  733,227 (263) 243,501 114,645 132,506 61,307,826 62,531,443  (0) 20,000,000 0 20,000,000 82,531,443  7,506,734 80,486,267 (86,666,510)	60,000,925 66,975,811  775,802 (263) 243,501 114,645 132,506 63,807,826 65,074,018  (0) 20,000,000 0 20,000,000 85,074,018  7,506,734 80,486,267 (99,473,426)	55,494,614 62,619,145  790,035 (263) 243,501 114,645 132,506 63,807,826 65,088,251  (0) 19,871,795 0 19,871,795 84,960,046  7,506,734 80,486,267 (106,091,208)

NLC Energy-Denmark LLC

CF-I	VI	or	nth	Ιv
------	----	----	-----	----

CASH FLOW FROM OPERATIONS	Dec-25	Dec-26	Dec-27
Net Income (Loss)	(12,806,916)	(6,617,782)	(4,242,694)
ADJUSTMENTS TO RECONCILE NET INCOME (LOSS)			
TO NET CASH PROVIDED BY OPERATIONS:			
Depreciation and amortization	4,503,460	4,506,311	4,506,311
_	(8,303,457)	(2,111,471)	263,617
Changes in Working Capital			
Decrease (Increase) in Accounts Receivable	(31,344)	(323,422)	(222,672)
Decrease (Increase) in Inventory	234,672	-	-
Decrease (Increase) in Qualified Not Nominated	(610,846)	-	-
Decrease (Increase) in Other Current Assets	19,896	-	-
(Decrease) Increase in Accounts Payable	(847,868)	42,576	14,233
(Decrease) Increase in Other Current Liabilities	175,468	-	
Cash Flow from Operating Activities	(9,363,480)	(2,392,317)	<i>55,178</i>
CASH FLOW FROM INVESTING			
(Investment in) Disposal of Fixed Assets	(987,396)	-	-
(Investment in) Disposal of Other Term Assets	-	-	-
Sub Total/Investing Activites	(987,396)	-	-
CASH FLOW FROM FINANCING			
Origination (Repayment) of N/P Senior Secured A1	(49,777,215)	-	(128,205)
Origination (Repayment) of N/P Senior Secured A2	(7,781,604)	-	-
Origination (Repayment) of N/P Cedar Holdings Bridge	(24,392,394)	-	-
(Decrease) Increase in Intercompany Advances	-	-	-
(Decrease) Increase in Parent Advances	11,838,079	2,500,000	-
Paid In Capital/Issuance of Equity Units	80,486,267	-	
SubTotal/Financing Activities	10,373,133	2,500,000	(128,205)
Cash Flow from Capital Transactions	9,385,737	2,500,000	(128,205)
Net Increase (Decrease) in Cash	22,257	107,683	(73,027)
Beginning Cash	1,266,676	1,280,640	1,388,323
Ending Cash	1,280,640	1,388,323	1,315,295